



ACTION PLAN TO FOLLOW UP ON RECOMMENDATIONS FROM THE PMR FIRST INDEPENDENT EVALUATION

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Background

PA11, March 2015:

- ◆ Findings and recommendations from the First Independent Evaluation were presented and discussed by PA.
- ◆ Based on the feedback received from the PA, the Evaluator revised the Independent Evaluation Report, which was subsequently published on the PMR website in April 2015.

PA12, May 2015:

- ◆ As per PA mandate, PMR Secretariat presented a draft version of a **'Follow-up Action Plan'**. [\[Note PA12-2015-3\]](#)
- ◆ PA requested the Secretariat to prepare a revised version of the Follow-up Action Plan, taking into account the feedback received at PA12 and further input from the M&E WG, for presentation and endorsement at PA13.

Main recommendations from the evaluation report

1. Revisiting the PMR's objectives
2. Reducing time lag between MRP endorsement and implementation arrangements
3. Enhancing the PMR's knowledge management and dissemination activities



4. Establishing and operating a PMR monitoring and evaluation system
5. Increasing the transparency of reporting to the PA

Follow-up action plan

- ◆ Revised version is included in **PMR Note PA13-2015-3**, section IV.

- ◆ Structured along the 5 main recommendations of the Evaluation:
 - Describes a subset of follow-up actions for each recommendation;
 - For each action, proposes responsible parties, key deliverables, and target dates;
 - Sets priorities;
 - Identifies additional information on resources needed and budget implications.

#1: Revisiting the PMR's objectives

No.	Proposed action	Resp. party	Deliverable(s)	Target date	
1.1	Updating and revising the objectives of the PMR	PMR M&E WG + PMR Secretariat	Revised PMR objectives, for discussion and adoption at the PA	PA 14 (discussion) and PA15 (adoption)	2 \$ -> 4.1
1.2	Reconfirm what specific technical, institutional and financial capacities need to be strengthened in each of the ICPs	ICPs + PMR Secretariat	<ul style="list-style-type: none"> • Plan for the allocation of remaining PMR funding for the ICPs • PMR Implementation Status Reports • PMR Technical Work Program 	Ongoing	2
1.3	Updating and revising the draft Evaluation Framework of the PMR	PMR M&E WG + PMR Secretariat	<ul style="list-style-type: none"> • Plan for the allocation of remaining PMR funding for the ICPs • PMR Implementation Status Reports • PMR Technical Work Program • Final Evaluation Framework, for discussion and endorsement by the PA 	PA15 (discussion) and PA16 (endorsement)	3 \$ -> 4.1

#2: Reducing time of due diligence process

No.	Proposed action	Resp. party	Deliverable(s)	Target date	
2.1	Reinforce the PMR Secretariat team with additional support from staff with previous World Bank operational experience	PMR Secretariat	Additional staff time to oversee the coordination and harmonization of the PMR's technical appraisal and the Delivery Partner's operational appraisal	FY 2016	1 \$60k/y
2.2	Seek to better harmonize and align the timing of the technical and operational appraisals of MRPs	PMR Secretariat, Delivery Partners and ICPs	Timing between final MRP presentation to the PA and the formal agreement on implementation arrangements with the Delivery Partner significantly reduced	FY 2016	1 \$->2.1
2.3	Implementation readiness requirements and operationalization of key implementation arrangements on the ICP's side taken into account before a final MRP is considered by the PA	ICPs and PA	More detailed information regarding the operationalization of implementation arrangements included in the MRPs	Immediately applicable for all remaining MRPs under preparation	1

#3: Enhancing the PMR's KM&D activities (1/2)

No.	Proposed action	Resp. party	Deliverable(s)	Target date	
3.1	Reinforce the PMR Secretariat team with additional knowledge management and dissemination expertise	PMR Secretariat	Additional staff time to support the KM&D activity of the PMR	FY 2016	2 \$50k/y
3.2	Enhance the PMR's knowledge dissemination activities	PMR Secretariat	See proposals made as part of the Technical Work Program for FY16 on KM&D:	FY 2016	2 \$->3.1
3.3	Improve the accessibility of knowledge available on the PMR website	PMR Secretariat	Enhanced PMR website	FY 2016	2 \$->3.1

#3: Enhancing the PMR's KM&D activities (2/2)

No.	Proposed action	Resp. party	Deliverable(s)	Target date	
3.4	Elaborate and present a knowledge management and dissemination plan	PMR Secretariat	Knowledge management and dissemination plan, for discussion and endorsement (see presentation on PMR TWP made yesterday)	PA meeting in May/June 2016	2 \$->3.1
3.5	Clearly define the PMR objectives in terms of knowledge management and dissemination	PMR M&E WG + PMR Secretariat	Revised objectives in terms of knowledge management and dissemination activities, for discussion and endorsement by the PA	PA14 (discussion) and PA15 (adoption)	2 \$->3.1 & 4.1
3.6	Link the knowledge management and dissemination activities with the PMR's M&E activities	PMR M&E WG + PMR Secretariat	Integrating indicators related to the PMR's knowledge and dissemination activities into the tools used by the PMR for M&E purposes	PA15 (discussion) and PA16 (endorsement)	3 \$->3.1 & 4.1

#4: Establishing and Operating a PMR M&E System (1/2)

No.	Proposed action	Resp. party	Deliverable(s)	Target date	
4.1	Reinforce the PMR Secretariat team with additional monitoring and evaluation expertise	PMR Secretariat	Additional staff time to support the M&E activities of the PMR	FY 2016	2 \$25k/y
4.2	Provide regular reports to the PA	PMR Secretariat and ICPs	Regular reporting to the PA, as outlined in the PMR Operations Monitoring System	Ongoing	1 \$->4.1
4.3	Make the existing Evaluation Working Group permanent and expand its responsibilities	PMR M&E WG and PMR Secretariat	Official establishment of a permanent PMR M&E WG, including terms or reference	PA14	1 \$->4.1

#4: Establishing and Operating a PMR M&E System (2/2)

No.	Proposed action	Resp. party	Deliverable(s)	Target date	
4.4	Monitor and evaluate PMR activities on a continuous basis	PMR M&E WG + PMR Secretariat	Short-term logical framework, for discussion and endorsement by the PA	PA15 (draft) and PA16 (final version)	3 \$->4.1
4.5	Expand the PMR Results Framework, by interconnecting the PMR Operations Monitoring System and the Performance Evaluation System	PMR M&E WG + PMR Secretariat	PMR Results Monitoring Report template, for endorsement as part of the PMR Results Framework	PA14 (endorsement of the template) and PA15 (first presentation)	3 \$->4.1

#5: Increasing the Transparency of Reporting to the PA

No.	Proposed action	Resp. party	Deliverable(s)	Target date
5.1	Increasing the transparency of reporting to the PA	PMR Secretariat	Enhanced reporting to the PA: <ul style="list-style-type: none"> - PMR Dashboard - Annual PMR Results Monitoring Report - Annual Budget - Other? 	Ongoing

1
\$->4.1

Additional considerations

- ◆ Table 2 of the Action Plan provides with additional information on priority, resources needed, and incremental budget.

- ◆ The proposed set of follow-up actions on the PMR First Evaluation require the addition of part time staff:
 - Knowledge Management, Communication, and Monitoring & Evaluation Specialists;
 - Total estimated incremental cost of \$135,000 per year, on average, for the current (2016) and the next (2017) fiscal year.

Next proposed steps



- ◆ PA is invited to provide feedback on the final draft version of the Action Plan, and to recommend any additional steps that the PMR Secretariat can take to improve the efficiency and effectiveness of the PMR, **during today's discussion.**
- ◆ Based on feedback and further input from the M&E WG, the PMR Secretariat will finalize the Follow-up Action Plan and submit it electronically for final endorsement by the PA, **January 31st, 2016.**
- ◆ Further work with the M&E WG, as per draft Follow-Up Action Plan, including (a) revision of the PMR objectives, (b) finalization of the Logical Framework and the PMR Results Monitoring Report template.

Thank you for your attention

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