

# First Independent Evaluation of the PMR

DEVELOPMENT PORTFOLIO MANAGEMENT GROUP  
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# Organization of the Presentation

1. Evaluation Objectives and Chronology
2. Methodology: Approach, Caveats, and Lessons
3. Basic Conclusions Regarding PMR Performance to Date
4. Main Lessons and Recommendations



# Evaluation Objectives

- Assess the relevance, effectiveness, efficiency, and governance and management arrangements of the PMR through the end of 2014.
- Draw lessons from the PMR experience to date and recommend ways in which its relevance, effectiveness, efficiency, governance and management could be enhanced in the future .



# Chronology

- Learning Week – May 2014
- Evaluation Approach Presented at PA 9 – May 2014
- Inception Report – July 2014
- Country Visits – June, August 2014
- Interviews – June-November 2014
- Online Surveys – September-December 2014
- Preliminary Evaluation Findings Presented at PA 10 -- November 2014
- Draft Final Report Reviewed by PMR Secretariat, EWG – January 2015; revised February 2015



# Methodology

- Extensive PMR Document Review
- Evaluation Framework developed in parallel
- Country Visits – China, Mexico, Turkey, Vietnam
- Meetings and interviews with PA members
- Analysis of survey results
- Independent review of knowledge products and events
- Frequent interaction with Secretariat and EWG



# Methodological Caveats and Lessons

- Too early to assess PMR's impact and sustainability.
- Survey responses in some cases were very low; should be considered indicative rather than fully representative.
- Survey results consistent with interview findings.
- Additional interviews would have been useful.
- Comments on draft report helpful; evaluation team has sought to take them into account.



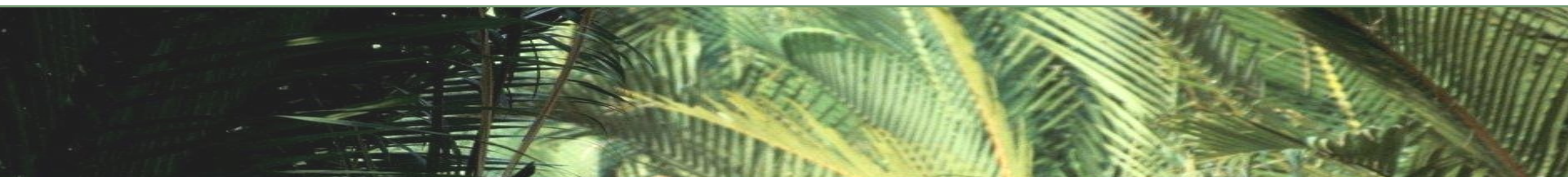
## Basic Conclusions Regarding PMR Performance To Date

- **Relevance** – generally high in relation to all of the perspectives considered.
  - But more focus on individual ICP needs would be useful.
- **Effectiveness** – mixed: very successful in terms of some objectives but less so regarding others.
  - This is primarily due to delays getting MRPs off the ground.
- **Efficiency** – generally good and appreciated.
  - Delays in finalizing grant agreements and channeling resources to ICPs a persisting problem.
- **Governance and Management** – generally working well.
  - No suggestions for major modifications, but transparency could be improved in some areas.



## Main Lessons and Recommendations

1. While continuing flexibility is important, in a rapidly evolving international and domestic climate policy environment PMR objectives should be updated.
2. The often lengthy time delays between endorsement of MRPs and grant agreements signing should be reduced.
3. Enhanced knowledge management and sharing could strengthen future PMR relevance and effectiveness.
4. A full PMR Monitoring and Evaluation System should be established.
5. Transparency in reporting to the PA by the PMR Secretariat should be improved in several areas.
6. As PMR demands on the human resources of the Secretariat continue to expand, the PA and the World Bank should consider enhancing its staff.





# Thank You

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