FIRST INDEPENDENT PMR EVALUATION

REFLECTIONS FROM THE PMR SECRETARIAT

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1. Looking back:
   A. Role of the PMR Secretariat during the evaluation process
   B. Lessons learned from the evaluation process
   C. “Exit survey” from the PMR Secretariat

2. Looking forward:
   A. Reflections based on recommendations from the Evaluation Report
   B. Next steps
A. Role of the Secretariat in the process

◆ Facilitate the work of both the Evaluator (DPMG/USC) and the Evaluation Working Group (EWG)

◆ Main tasks:
  ▪ Preparing ToRs
  ▪ Procurement process to select the Evaluator
  ▪ For the Evaluator:
    - Providing information on the PMR
    - Coordinating interaction with the EWG
    - Facilitating contacts between Evaluator and PMR stakeholders
  ▪ For the EWG:
    - Facilitating the review of deliverables and coordinating feedback
    - Preparing and facilitating reporting and discussion with the PA
B. Lessons learned from the evaluation process

- Difficult balancing act between trying to remain as neutral as possible and providing feedback as an important stakeholder in the PMR process
  - Made supervision role more “delicate”

- No specific M&E expertise
  - Not seen as necessary at the time, given the early stage of the PMR process and the chiefly formative nature of the exercise

- Important role for the PA, through the EWG
  - Evaluation = Responsibility of the PA
C. “Exit survey” from the PMR Secretariat

On the evaluation process itself:

- Enhance quality of questionnaires, and test them
- Follow up interviews are crucial to enhance accuracy and interpretation of results (more depth)
- Active engagement and detailed feedback from all stakeholders is essential, but sometimes difficult to obtain
- Formative vs. summative nature of the exercise
C. “Exit survey” from the PMR Secretariat

On the Evaluator:

- Good understanding of the PMR process and, overall, very useful and relevant conclusions and recommendations

- Uncoordinated analysis of knowledge sharing and management, with sometimes contradictory conclusions

- Too much reliance on surveys and not enough on follow up interviews

- Conclusions sometimes not substantiated enough, or based on the evaluators own judgment

- Good adjustment to feedback, both from the PMR Secretariat and the EWG.
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Main Recommendations from the Report

1. Revisiting the PMR’s objectives
2. Reducing time lag between MRP endorsement and grant agreement
3. Enhancing the PMR’s knowledge management and sharing activities
4. Establishing and operating a PMR monitoring and evaluation system
5. Increasing the transparency of reporting to the PA
Concluding remarks

- Most recommendations in line/similar to the ones from UK’s Third Annual Review of the PMR
- Several follow up actions already started
- Cost of follow-up actions and related activities going forward?
Next steps

- Written feedback from the PA on the Evaluation Report, particularly on conclusions and recommendations, by 10 April 2015

- Based on feedback, preparation of a detailed follow-up action plan by the PMR Secretariat, for presentation and discussion at PA12

- Establishment of the M&E WG, to provide guidance and advice on all M&E-related activities, starting with:
  - Elaboration of the plan to implement evaluation recommendations
  - Revision of the PMR objectives
  - Finalization of the Logical Framework and the PMR Results Monitoring Report template (to enable continuous monitoring)
Acknowledgments

- Evaluation team
- Evaluation Working Group members, particularly those that have been actively involved throughout the process
- Implementing Country and Contributing Participants, in particular from those that served as case-studies
- Delivery Partners (Task Team Leaders) and other PMR stakeholders
Thank you for your attention

“Mistakes are the portal of discoveries”
James Joyce