United Nations Framework Convention on Climate Change

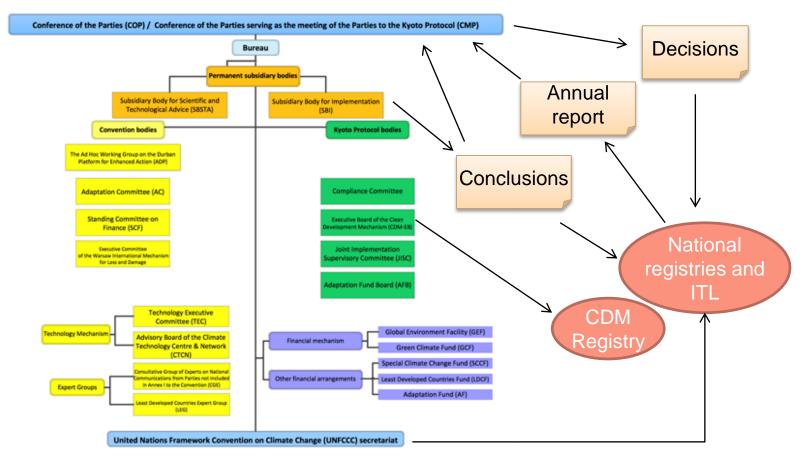
Institutional framework for registries

Sacramento, California, 23 September 2015

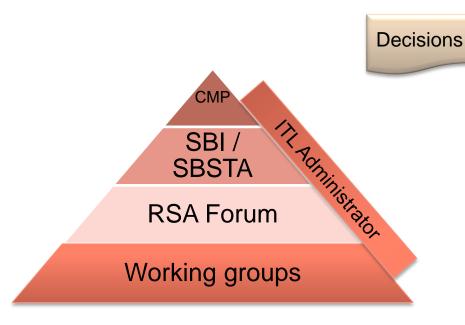


United Nations Framework Convention for Climate Change

→ Kyoto Protocol







Decision 24/CP.8

- General design requirements
- DES
- Functional specifications
- RSA Forum

Decision 16/CP.10

- Common operational procedures
- Public information
- Cooperation arrangements

Decision 13/CMP.1

Main accounting decision

Decision 14/CMP.1

Annual accounting reporting format



Mission critical system

- Complex business rules (non-permanence...)
- Stringent performance, availability and security requirements

Mitigation measures

- Keep it simple
- Use (highly) skilled staff
- Apply industry standards and best practices (ISO-27000, ISO-9000, ITIL, PM metholodolgy, SSL, VPN, SOAP, etc.)
- Do not venture in fancy technologies
- Stick to the Needs-Requirements-Analysis-Design-Implementation-Testing chain
- Zero known bugs policy, including on results of annual security tests
- Ensure effective collaboration (one team) between the "business" and "IT"
- Validate legal understanding



Challenges (2)

- Liability ... Mitigation ?!
 - Transfer risk to third parties
 - Insurance

Staff training / retention

It can take several months or even more than a year before staff becomes effective

Mitigation

- Establish procedures for all key processes
- Keep all <u>necessary and sufficient</u> documentation up-to-date

Vendor dependence

- Establish procedures for all key processes
- Document

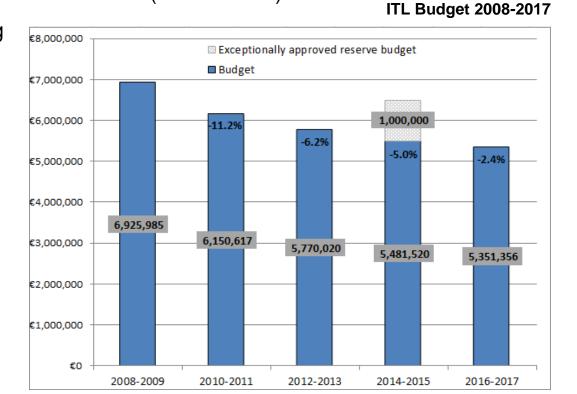
Sufficient and predictable funding

- Establish and maintain business model
- Distinguish direct vs indirect, divisible vs indivisible costs
- Report transparently
- Anticipate! Forecast 2-3 years in advance, and keep an eye on the long-term



Maintaining costs under control

- Establish and maintain "Lean" procedures
- Balance staff vs contractors
- Investigate the possibility to make use of interns, etc.
- Understand fix vs variable cost items (service desk)
- Competitive tendering
- Consolidate activities
- Careful forecast





- Methodology for the collection of fees versus budget
- What to do in case of:
 - Non-payment
 - New entrant
 - (Temporarily) Disconnected user
- Minimize adminisrative overhead
- Proportional
- Transparent

International transaction log scale of fees for the biennium 2014-2015

Scale of fees
(per cent)
2.841
1.588
1.973
0.036
0.079
0.503
1.323
0.028
2.685
1.009
10.667
15.350
1.065
0.437
0.737
0.797
9.089
14.939
0.032
0.188
0.055
0.153
0.181
3.352
0.961



- Fix the scope of the framework realistically
 - Maybe it is not possible or desirable to address all issues?
 - What is the core that is strictly needed to get started?
- Think in terms of processes
 - What processes are required?
 - What are the actors, what timeframes are bound to each process?
- Think in terms of information
 - What information is needed to sustain each process?
 - Is the information public?
- Implement while drafting the framework
 - Perform detailed analysis and design
 - Get feedback from the implementer(s)
 - Amend as necessary
 - Finalize when the implementation is robust



Questions?

